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║ GAME-SYMBOL: PRZYKLAD5 \*BALANCE SHEET\* COMPANY:1 Mth: 2 ║

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ASSETS │ SHAREHOLDERS EQUITY AND LIABILITIES

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A.FIXED ASSETS │ A.SHAREHOLDERS EQUITY

1.Buildings 1794000 │ 1.Share Capital 2000000

2.Machinery 2140440 │ 2.Spare Capital 0

3.Additional Equipment 152750 │ 3.Retained Earnings 69293

4.Filters 63000 │

│ B.LIABILITIES

B.CURRENT ASSETS │ 1.Long-term credit 4180000

I.STOCK │ 2.Short-term credit 12005742

1.Granulate 823340 │

2.Electronics 11970390 │ C.PROFIT AFTER TAXATION -1250667

3.Semi-finished goods 4402 │

4.Finished products 56045 │

II.CASH │

1.At bank/At hand 0 │

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SUM: 17004367 │ SUM: 17004367

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Profit/Loss after taxation earned last month = 138585. Profit was assigned:

1. To supplement Share Capital 0

2. To increase Retained Earnings 69293

3. To pay out dividends 69292

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║ GAME-SYMBOL: PRZYKLAD5 \*PROFIT AND LOSS ACCOUNT\* COMPANY:1 Mth: 2 ║

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A. REVENUE ON SALES AND SALES EQUIVALENTS 3947856

1. Revenue on sales of full quality products 3947450

2. Revenue on sales of defective products 279858

3. Change in stock: semifin. and finished products -490604

4. Revenue on sales of raw materials 211152

B. OPERATING EXPENSES 4823978

1. Cost of raw materials sold 280064

2. Value of granulate used in production 185060

3. Value of electronic used in production 2973274

4. Wages (direct labour) 52000

5. Depreciation 21225

6. Remaining costs 1312355

C. GROSS PROFIT (LOSS) ON SALES (A-B) -876121

D. OTHER OPERATING REVENUE 60486

1. Revenue on sale of machines 60486

2. Additional revenue (trainer`s decision) 0

E. OTHER OPERATING EXPENSES 81230

1. Cost of machines sold 78720

2. Financial penalties (total) 2510

F. OPERATING PROFIT (LOSS) (C+D-E) -896865

G. FINANCIAL EXPENSES (credit interest) 353802

H. PROFIT (LOSS) BEFORE TAXATION (F-G) -1250667

I. INCOME TAX 0

J. PROFIT (LOSS) AFTER TAXATION (H-I) -1250667

GROUPS OF COSTS `B6` AND `E2`:

B6. "Remaining costs": E2. "Financial penalties":

1.Machine maintenance 2700 -inflicted by trainer (1),

2.Machine repairs 0 -inflicted for refused de-

3.Employment of prod. workers 86400 liveries (2, 3, 4):

4.Dismissal of production workers 0 1.Trainer 0

5.Training of assembly workers 25500 2.Machines 0

6.Purchase of Add. Equipment (1-3) 20000 3.Filters 0

7.Operating costs of Add. Equipment 6000 4.Add. Equipment 2510

8.Pollution tax 88000 ───────────────────────────

9.R&D 2000 TOTAL= 2510

10.Advertising 600000

11.Purchase of Special Reports 55000

12.Setup costs (machines) 27000

13.Transportation of products 91095

14.Warehouse rental 36000

15.Other costs in Prod. Stage 1 26500

16.Other costs in Prod. Stage 2 46160

17.Remaining period costs 200000

18.Additional period costs 0

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TOTAL= 1312355

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║ GAME-SYMBOL: PRZYKLAD5 \*CASH FLOW\* COMPANY:1 Mth: 2 ║

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A. CASH AT THE BEGINNING OF MONTH 0

B. CASH INFLOWS: 7678946

1. Sale of full quality finished prod. 3947450

2. Sale of defective finished products 273498

3. Sale of defective semi-fin. products 6360

4. Sale of granulate 20352

5. Sale of electronics 190800

6. Sale of machines 60486

7. New long-term credit 3180000

8. Owners` contributions to share capital 0

9. Additional inflow (revenues) 0

10. Inflow of extra capital 0

C. CASH OUTFLOWS 19684688

D. CASH SHORTAGE (necessary short-term credit!) 12005742

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E. CASH AT THE END OF MONTH 0

C. CASH OUTFLOWS: 19684688

1.Purchased machines 1600000 19.Purchased buildings 0

2.Machine maintenance 2700 20.R&D 2000

3.Machine repairs 0 21.Advertising 600000

4.Machines-delivery refusal 0 22.Special reports 55000

5.Employment of new workers 86400 23.Setup costs (machines) 27000

6.Dismissal of workers 0 24.Product transportation 91095

7.Training of workers 25500 25.Warehouse rental 36000

8.Direct labour (workers) 52000 26.Repaid long-term credit 0

9.Purchased Add.Equipm. (1-5) 20000 27.Interest on LT credit 41800

10.Oper. costs of Add.Equipm. 6000 28.Repaid short-term credit 10400069

11.Add.Equipm.-delivery refusal 2510 29.Interest on ST credit 312002

12.Purchased filters 36000 30.Other costs in ProdStage1 26500

13.Pollution tax 88000 31.Other costs in ProdStage2 46160

14.Filters-delivery refusal 0 32.Paid dividends 69292

15.Purchased granulate (ZW) 128000 33.Paid income tax 0

16.Purchased granulate (EX) 758160 34.Remaining period costs 200000

17.Purchased electronics (ZW) 1530000 35.Additional period costs 0

18.Purchased electronics (EX) 3442500 36.Add. financial penalties 0

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║ GAME-SYMBOL: PRZYKLAD5 \*ADDITIONAL INFO ON COMPANY\* COMPANY:1 Mth: 2 ║

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A.PRODUCTION WORKERS: STAGE1 STAGE2

1.Number of all workers at the end of month 53 51

2.New employed (this month) 37 35

3.Workers in the period of termination (total) 0 0

4.Workers` new notices of contract termination 0 0

5.Changes in the next month (- 0)(- 0)(+ 37) (- 0)(- 0)(+ 35)

6.Average skill level of assembly workers [s.u./person] 76.6

7.Skill development index (assembly workers) [0;100] 100

B.PRODUCTION MACHINES

1.No. of machines 27 6.Estimated physical life [mth] 35

2.Average age [mth] 1.3 7.No of breakdowns (this month) 0

3.Average relative age [0;1] 0.035 8.Duration of breakdowns [h] 0

4.Unit book value [PLN/M] 79275.6 9.Actual production time [Mh] 1325.0

5.Market value [PLN/M] 61766.4 10.Real max. production 17280

C1.PRODUCTION [pcs] STAGE1 STAGE2 C2.DELIVERY OF MATERIALS

1.Required quantity 5300 5770 1.Granulate ZW 2000

2.Produced quantity 5300 5770 2.Granulate EX 10530

3.Full quality production 4770 5193 3.Electronics ZW 3000

4.Defectives 530 577 4.Electronics EX 4530

5.Product quality (GOOD) 110.00 108.13

D.INVENTORY

1.Granulate [kg] 11790.0 4.Finished products [pcs] 100

2.Electronics [pcs] 23230 5.Semi-products`quality [q.u.] 108.13

3.Semi-products [pcs] 100 6.Fin. products`quality [q.u.] 106.84

E.ADDITIONAL EQUIPMENT F.FILTERS

Facility number: 1 2 3 4 5 1.Number of filters [pcs] 2

0=none; 1=installed 1 1 1 1 1 2.Free capacity [i.u.] 21000

G.SALE OF FULL QUALITY PRODUCTS

1.Price offered [PLN/piece] 650 3.Quantity offered [pcs] 6073

2.Quality offered [q.u.] 106.84 4.Quantity sold [pcs] 6073

H.QUALITY AND PRICE OF FINISHED PRODUCTS OFFERED BY EACH COMPANY

1.Company No. 1 2 3 4 5 6 7 8

2.Quality [q.u.] 106.84 100.00 100.00 100.00 106.99 100.00 100.00 107.10

3.Unit price 650 1 1 1 848 1 1 880

I.R&D REPORT

To finish our current R&D work on a new model successfully - some more

time (about 1-2 months) as well as additional funds are necessary.